



## USF ST PETERSBURG CAMPUS BOARD MEETING

October 30, 2023; 2:00pm - 4:00pm

Ballroom 1/Teams

### AGENDA

1. Call to order  
Melissa Seixas, Campus Board Chair
2. Roll Call  
Christian Hardigree, Regional Chancellor
3. Action Items  
a. Approval of [Summary Minutes August 3, 2023](#)  
Melissa Seixas, Campus Board Chair
4. Information Items
  - a. USF update  
Rhea Law, USF President
  - b. USF St. Petersburg campus update  
Christian Hardigree, Regional Chancellor
  - c. USF St. Petersburg campus Faculty Council update  
Hossam Ashour, Chair, Faculty Council
  - d. USF St. Petersburg campus Student Government update  
Abdul Muqet Khawaja, Student Governor
  - e. EOS update  
Carole Post, VP for Facilities and Public Safety Operations  
Mark Walsh, Asst. VP for Government Relations  
Lauren Hartmann, Director of State Government Relations
  - f. St. Petersburg campus facilities update  
Nick Setteducato, Interim Regional Vice Chancellor for Administration and Finance
  - g. The Office of Veteran Success Spotlight  
Todd Post, Assistant Director  
Austin Steele, US Army Undergraduate Student  
Kenneth Bright Jr. - Military Dependent, Undergraduate Student
5. Board Discussion
  - a. Roundtable discussion  
Campus Board Members
6. Adjournment  
Melissa Seixas, Campus Board Chair

*Next Campus Board Meeting –January 23, 2024; 10am-12pm*



## USF ST PETERSBURG CAMPUS BOARD MEETING

October 30, 2023; 2:00 pm - 4:00 pm

Ballroom 1/Teams

### MINUTES

#### Attendance:

Lisa Brody  
Scott Goyer -Vice Chair  
Isaac McKinney III  
Reuben Pressman (Not Present)  
Melissa Seixas - Chair  
Debbie Sembler (Not Present)  
Hossam Ashour  
Abdul Muqet Khawaja  
Rhea Law- USF President  
Christian Hardigree - Regional Chancellor

1. Call to order - Melissa Seixas, Campus Board Chair
  - a. Chair Seixas called the Campus Board Meeting to order at 2:01 PM.
  
2. Roll Call - Christian Hardigree, Regional Chancellor
  - a. Chancellor Hardigree took roll call. All board members were present except Campus Board Members Debbie Sembler and Reuben Pressman.
  
3. Action Items
  - a. Approval of Summary Minutes August 3, 2023 - Melissa Seixas, Campus Board Chair
    - i. Chair Seixas opened the floor for a motion to approve the August 3<sup>rd</sup> minutes. Vice Chair Goyer approved, with Campus Board Member Lisa Brody seconding. With no one opposed, the motion carried and the summary of minutes was approved.
  
4. Information Items
  - a. USF update - Rhea Law, USF President
    - i. President Law started by thanking everyone for the great things going on at USF St. Petersburg and throughout the entire university. She first mentioned that we started the Fall semester with 69,000 students which is the highest amount ever. She added that USF is operating at capacity and that both St. Petersburg and Tampa residence halls are at 100% capacity.
    - ii. President Law complimented the new street mural on the St. Petersburg campus that was done by Jay Giroux from the Graphic Arts Program. She mentioned that this is the third time they have been a part of this effort and that USF's professors and students

were able to be a part of it. She explained how it will also assist in slowing down drivers which would be beneficial for the students as well.

- iii. President Law shared she had the opportunity to speak with the St. Peterburg Downtown Partnership. She mentioned that the meeting went extremely well and they expressed a lot of interest in what they can be doing with USF. This gives students opportunities for connection and networking within the business community. She also introduced them to our Provost, Prasant Mohapatra, and spoke to them about the EOS building.
- iv. President Law recalled the efforts with the EOS building. She explained how it was vetoed by the Governor, however, this year, USF was able to get \$24 million to start the building. She mentioned that it is an \$80 million building, \$60 million of which will come from the state and \$20 million will have to be raised by philanthropy to proceed. She emphasized the importance of this building so we can improve the environmental and oceanographic sciences in St. Peterburg.
- v. President Law then introduced a new program with the College of the Arts Contemporary Art Museum called Generator. It started in Tampa and the focus is to be a place for innovative ideas when it comes to art. She explained that the inaugural Generator exhibit titled "Super Flex" is now on display at Harbor Hall. This exhibit is a Danish artistic collection and will be here through November 22, 2023. She then reminded everyone that all art programming and different events on campus are free to the community. She also highlighted that there is a map identifying where all the artwork is on our campuses. As a part of her inauguration, she started a fund for artwork to encourage people to come see what we have to offer. She encouraged everyone to share this with others and get them involved.
- vi. President Law congratulated Chancellor Hardigree on being a finalist for the Most Valuable Burger. She stated that it is a category of the St. Petersburg area Chamber of Commerce's 11<sup>th</sup> Annual Good Burger Awards. She further explained that the former mayor referred to good St. Petersburg citizens as "burgers" and it is for business owners and community leaders who make positive contributions. She added that we will know the results on November 14, 2023.
- vii. President Law shared that she was in Washington last week for the AAU meeting. She explained that on the AAU website, they have a section called AAU by the numbers. This sets out the economic impact of AAU universities, talks about the level of research, and talks about the many things AAU universities do. She stated that AAU makes up 64% of all federal basic research which is done by those 71 universities or the top 3% of the country. She expressed how blown away she was by all the opportunities ahead of us.
- viii. President Law stated that for the fifth year, U.S News and World Report placed USF in the Top 50. She was delighted to see that two areas were a real standout. USF was recognized as the best value among all public universities in Florida, #1 in Florida, and #16 in the entire country for social mobility. This is a metric assessed by U.S. News that measures an institution's success at graduating Pell Grant Recipients. She recalled that we erased the achievement capability between Pell and non-Pell students which is now a national recognition.
- ix. President Law stated that the USF College of Medicine is now the fastest-rising medical school in two metrics: Research and Primary Care. In Research, we went from #80 to #50, and in Primary Care, we went from #78 to #46. She highlighted these are two critical rankings that very rarely raise at the same time. This shows that what we are doing in the College of Medicine with USF Health is making a difference nationally.
- x. President Law was pleased to share that Tampa General Hospital gave the university \$4.4 million for a new simulation center for our College of Nursing. TGH also donated \$25 million to our Center for Athletic Excellence for our stadium.

- xi. President Law mentioned that the Board of Governors gave us an agreement for financing the stadium. It will be a 35,000-step stadium and will make a big difference moving forward. She then concluded and opened the floor for questions; there were no respondents.
- b. USF St. Petersburg campus update- Christian Hardigree, Regional Chancellor
  - i. Chancellor Hardigree started by thanking those who made the first annual Bulls and Brews by the Bay a success. She also thanked Chair Seixas for making time to attend. She explained how it was a fundraiser to help the General Scholarship Fund for the campus. She stated that we had 250 attendees and generated over \$80,000 which was enough to increase our general scholarship ten-fold. She then recognized Lisa Laubach, Howard Rutherford, and the entire team who put it all together. She added that our next Octo-Bull Fest will be October 18, 2024.
  - ii. Chancellor Hardigree talked about the Cardboard Boat Race for Homecoming Week. This year there were 20 boats entered which is the highest number ever. She recognized Campus Board Member Debbie Sembler who attended and stated that it was a phenomenal event. She also recognized the Student Life and Engagement team for making it a success.
  - iii. Chancellor Haridgree then mentioned a new podcast that our journalism students are producing with the Tampa Bay Times. It is called “Florida in Depth”, and it explores some of the major issues affecting our region and state. Reporters are interviewed by Professor Elliot Wisser from our Journalism and Digital Communications Department, and each episode is produced by one of our students. This is another example of students gaining valuable workforce training while making an impact in our community. She added that this podcast is available on Apple and Spotify.
  - iv. Chancellor Hardigree moved on to talk about our Family Study Center, led by Dr. Jamie McHale, which is celebrating its 20<sup>th</sup> anniversary this year. She mentioned that they’re marking this occasion by hosting a variety of events throughout the year. These events will recap some of the most important discoveries in the field of infant-family mental health over the past 20 years. It also brings scholars from around the world to the USF St. Petersburg campus. She explained that the anniversary celebration was launched on October 6, 2023, with a presentation by Clara Stover from Yale University, School of Medical Child Study Center. She mentioned that the next event will be on January 26, 2024, and features Dr. Miri Keren from Tel Aviv University and Dr. Diana Philipp of the University of Toronto, who will be discussing “Thinking Three: The Infant in Family Therapy”.
  - v. Chancellor Hardigree then talked about the pitch night event they hosted at the Kate Tiedemann School of Business and Finance on October 19<sup>th</sup>. This was the culmination of the second FinTech X Accelerator. It allows the founders and CEOs of 15 high-growth startups across the U.S. and abroad to showcase their solutions to problems in the world of finance. She explained that this was a great example of a company that helps automate personal financial services via AI and data analytics. She expressed how inspiring it was to hear from the innovative speakers and to get a glimpse into how they utilize technology to solve real-world problems.
  - vi. Chancellor Hardigree shared the [USF St. Petersburg 2<sup>nd</sup> Annual Halloween Fest PowerPoint](#), The Trunk or Treat event, which has been renamed to Halloween Fest, was a huge success, and incorporated most of the campus. She thanked the Director of Community Relations, Caryn Nesmith, for all of her hard work with our partners from the City of St. Petersburg and Bayfront Hospital. She shared that over 670 people signed up for the event. She also added that the Nelson Poynter Memorial Library was

transformed into a not-so-scary haunted house and the Chancellor's office created a nautical-themed haunted obstacle course. She then shared photos from the event in the PowerPoint presentation.

- vii. Chancellor Hardigree opened the floor for questions. Vice Chair Goyer stated that Chancellor Hardigree being recognized and nominated "Burger of the Year" within her first year is very impressive. He thanked her for being involved and engaging with the community.
- c. USF St. Petersburg campus Faculty Council update- Hossam Ashour, Chair, Faculty Council
- i. Faculty Council Chair Ashour shared that they discussed the post-10-year review and the new additional reports, including incentives for faculty members. Event though there were some mixed reactions, the faculty appreciated the transparency of the process and that they had a chance to voice their opinions.
  - ii. Faculty Council Chair Ashour mentioned that they have continued to discuss the mental health issues of students. The faculty appreciated the jump prevention in the garages, stating it is a good step. The faculty also talked about the importance of having culturally sensitive therapists for mental health issues as well.
  - iii. Faculty Council Chair Ashour thanked Chancellor Hardigree and Dr. Terry Chisolm for ensuring equity for graduate assistantship payments. He explained that they did have an issue where graduate assistants on the St. Peterburg campus were getting paid less but this has now been resolved.
  - iv. Faculty Council Chair Ashour said they invited several speakers to their meetings. He mentioned that the Interim RVC of Admin. & Finance, Nicholas Setteducato was gracious enough to speak at their meetings. They were happy to learn about the internet and wifi upgrades around the campus and the classroom technology upgrades as well. He also mentioned that Director of Student Life and Engagement Kyonna Henry gave a very lively and interesting presentation as well.
  - v. Faculty Council Chair Ashour stated that they have ongoing discussions in their Faculty Council meetings. One of these discussions is related to the chancellor-level review of the promotion and 10-year process which does not exist on the Tampa campus. He explained that this was traditionally set as a protection for faculty members on the St. Peterburg campus who were worried about the consolidation. Some faculty members believe this step may not be necessary and Chancellor Hardigree does not mind either way so they are still discussing this.
  - vi. Faculty Council Chair Ashour discussed another ongoing issue regarding the physical accommodation of students in class. He mentioned that this issue was raised by Faculty Member Dr. Byron Miller. They are discussing how to handle this situation, whether the faculty members should handle this, and liability in these cases. With that, Faculty Council Chair Ashour concluded and opened the floor for questions; there were no respondents.
- d. USF St. Petersburg campus Student Government update- Abdul Muqet Khawaja, Student Governor
- Student Governor
- i. Student Governor Khawaja started with the [PowerPoint presentation](#). He went through the slides that showcased all of the events and initiatives the Student Government has accomplished over this semester. On the final slide, he then went over the future events and initiatives for the student government. Student Governor Khawaja concluded and opened the floor for questions; there were no respondents.

- e. EOS update- Carole Post, VP for Facilities and Public Safety Operations, Mark Walsh, Asst. VP for Government Relations, Lauren Hartmann, Director of State Government Relations
- i. VP for Facilities and Public Safety Operations Carol Post started by introducing herself. She has about 25 years of municipal and higher education operations experience. She stated that in her last 7 years at USF and the last 18 months in this current position, it has been exciting trying to keep pace with President Law's expectations. She proceeded to present the [Environmental & Oceanographic Sciences Research & Teaching Facility PowerPoint Presentation](#).
  - ii. VP for Facilities and Public Safety Operations Post wanted to remind everyone that this project dates back more than three years. The original plans were articulated in 2019 and she shared the write-up that was included when it was originally presented through our Capital Improvement Plan Funding. She mentioned that while this is helpful, the needs and strategies have changed.
  - iii. VP for Facilities and Public Safety Operations Post wanted to also acknowledge the Marine Science Lab building as it is in dire need of capital improvements. She stated that they are looking at the \$24 million as thinitial investment to make some of these capital investments.
  - iv. VP for Facilities and Public Safety Operations Post then explained the rough outline of the 2023-24 EOS Planning Process & Timeline. She mentioned that they were able to engage with professional services to help them through the pre-planning process. She proceeded to explain the outline and then opened the floor for questions.
  - v. Vice Chair Goyer asked if the \$24 million could be used for design and if it's restricted in any way. Asst. VP for Government Relations Mark Walsh explained that there are no restrictions on that placed by the legislature. He added that they do make an estimate when they request funds and that the \$24 million was predicated on design plus the initial build. He also mentioned that the exact number depends on the bid process.
  - vi. Vice Chair Goyer also asked if the \$80 million is today's world. VP for Facilities and Public Safety Operations Post explained that the \$80 million is yesterday's world, but can still be well spent. We are discussing what our evolving needs are, how we rethink space used, more shared space, etc.
  - vii. Vice Chair Goyer then had one more question about the design-build process. VP for Facilities and Public Safety Operations Post explained that it is to be determined and that those decisions are often made based on what your intent is. They are hoping that once they have that programming piece complete, it will help inform the best path forward for solicitation.
  - viii. Chair Seixas then asked for more insight into the stakeholder outreach and what audiences are included under that category. VP for Facilities and Public Safety Operations Post replied that this was largely driven by the Provost's Office. Provost Prasant Mohapatra and the team assembled several stakeholders on the academic side of the house in concert with Chancellor Hardigree's office, Dr. Tom Frazer, and the MSL Team. She added that it is a continuous process to make sure all voices are accounted for. Chair Seixas clarified that it sounds primarily internal.
  - ix. Chair Seixas then asked if there is an element of it that involves input from fields and business providers. VP for Facilities and Public Safety Operations Post explained that would be the intent as this facility serves as a community element as well. She

mentioned that they would cast the net wider than just our internal stakeholders to gather input. There were no further questions.

- x. Asst. VP for Government Relations Mark Walsh moved on to talk about events for the next month that have transpired since the last campus board meeting. He mentioned that every year in June, the Board of Trustees are required to submit the simplest capital improvement programming list for which facilities they are requesting legislature for partial funding. They also declare other facilities they intend to build that may not require state funds. He stated that the deadline that for the Board of Governors is June, but this year the Governor had not signed the budget for fiscal year 2023-2024 before the deadline for them to submit the next year. He explained that they did not adjust their request going forward on what was projected because the \$24 million had not yet been formally secured.
- xi. Asst. VP for Government Relations Mark Walsh explained that the Board of Trustees are allowed to request as many facilities within reason. When they submit that list of projected 5 year builds to the Board of Governors, their job is to take that list statewide and condense it down to one when it is submitted to the legislature. He explained that the EOS had spent a bit of time on its Board of Trustees list before it elevated to the Board of Governors and the legislative process.
- xii. Asst. VP for Government Relations Walsh shared the three requests as presented on the Capital Improvement Plan Summary slide. He stated that the second tranche their trustees voted on was the \$30.2 million. He explained that they intend to combine 24 and 25 in their legislative ask. The \$36 million and \$35.9 million that is remaining in the state fund is what they may ask the members of the legislature and the delegation here to support. He explains that rather than leaving the \$5.6 million until a future year, there may be a capacity to go after all \$36 million which has been the President's directive to them. They have socialized with sponsors who are also in agreement with that. He mentioned that another reason is to be able to lock in that price as soon as possible because of the construction escalation. He also mentioned that Senator DiCeglie will be the sponsor again and has agreed to carry the full load on the House side.
- xiii. Asst. VP for Government Relations Walsh explained that the Board of Governors formally recommended the \$30.2 million this year. It is ranked #2 in the state which is a good sign on the Board of Governors list that's been approved. Due to requesting the additional \$5.6 million, they may have to follow the form in the House because it exceeds the official request. These forms are due in the House in two weeks and will be filed and become public. He expressed that they feel good about these expectations as revenues continue to come in above estimate.
- xiv. Director of State Government Relations Lauren Hartmann also wanted to update the Board on another Capital Outlay Project specific to this campus. The project is a remodel and addition to the Office of Special Services which houses our military and veteran success office. She mentioned that Interim RVC for Admin. & Finance Setteducato will be speaking more on this however, she wanted to give some legislative context on that. She explained that they were approached by a member of our Bay Area Legislative Delegation, Senator Jay Collins. She believed his thought was for the Tampa campus to be a centralized hub for our Office of Veteran Success. She stated that the President was clear that if we did any infrastructure update on the Tampa campus, we needed to ask for it on the St. Pete campus as the need was equal, if not greater. She explained that



moving forward, they plan to bundle that request and have it be a OneUSF Office of Veteran Success. While it is still early, Senator Collins is very motivated and the Chancellor and President have greatly supported this project. Director of State Government Relations Hartmann then opened the floor for questions.

- xv. Vice Chair Goyer asked, since this money is coming from outside of the Board of Governors, would that be viewed by some as a way around this system? Asst. VP for Government Relations Walsh replied that it could be viewed by anyone that way. He explained that they evaluate when sponsors want to do something, they evaluate if it adds positive development and if it interferes with other priorities. He added that because of the commitment of the Governor and others in the legislature, they intend to put forward money to support veterans projects in the 2024 election cycle and Senator Collins is trying to carve out a piece for us. He stated that they will make sure whatever funds that end up in that project, do not detract from the \$36 million needed for EOS. He mentioned that the BOG recommends the list, and if they choose to fund EOS and veteran's project, it would be beneficial. This may come as nonrecurring general revenue added to the Pico list and would be a project on that list. Director of State Government Relations Hartmann added in that it would most likely be a multi-year request. Asst. VP for Government Relations Walsh then added that their advocate strategy is to make sure EOS is appropriate at first and is the top priority.
- f. St. Petersburg campus facilities update- Nick Setteducato, Interim Regional Vice Chancellor for Administration and Finance
    - i. Interim RVC for Admin. & Finance Setteducato started with a [Facilities Update PowerPoint Presentation](#). He recalled the Fixed Capital Outlay Plan approved in the August 3<sup>rd</sup> Campus Board Meeting. He explained that some of that has been modified in particular around student priority projects. Due to the cost of overruns and other issues around the Aquatics and Co-Curricular Recreation Center, the pool, they've decided to re-prioritize that. This \$5 million-plus project had been a priority a few years back, however, they are looking to re-prioritize this based on other student needs on campus as shown in the slide. He stated that at this point, they are pulling together information to help them prioritize projects utilizing the CITF, Auxiliary, and Carryforward funds. He then addressed the other updates shown in the PowerPoint slide.
    - ii. Vice Chair Goyer asked about the process of the priority a few years back no longer being a priority and how it works. Interim RVC for Admin. & Finance Setteducato explained that the original concept was around a \$2-3 million project for the pool which was the cost of replacing and building it in the RHO site. However, there were additional requirements that hadn't been considered as table stakes, as well as rising costs, supply chain, water retention issues, etc. There were also challenges when considering other sites for this project and due to other needs, they concluded that their priority had to change. Student Governor Khawaja also added in that it may not be financially feasible for them to do therefore they are focusing on other critically important areas.
    - iii. Chair Seixas then asked about the process of when paused projects are being reassessed. She asked if students have the opportunity to put forth other recommendations and whether the monies are held in reserve or reallocated. Interim RVC for Admin. & Finance Setteducato replied stating that they continue to be held for the CITF funds as well as other funds set aside for both the Aquatic Center and the USC. He mentioned that they can also reallocate those to their highest priority and build that into the FY 25 Budget List. He stated that for now, the funds will be held in those



categories until the project is prioritized to pin on the next Capital Outlay Plan. Interim RVC for Admin. & Finance Setteducato then proceeded to discuss the other updates and highlights shown in PowerPoint.

- iv. Interim RVC for Admin. & Finance Setteducato mentioned in the Parking Garage highlight that they will also be cleaning up the elevator lobbies and stairwells. They will have that pressure washed and are also looking at branding painting for those lobbies.
  - v. Interim RVC for Admin. & Finance Setteducato then discussed the Williams House and that they were successful in applying for a grant. He explained that half of the grant covers these structural improvements and the other half is out of pocket. He then concluded and opened the floor for questions.
  - vi. Chair Seixas asked if there were conversations with Pinellas County and Heritage Village. Interim RVC for Admin. & Finance Setteducato replied stating that they did speak with a member of the city that helped navigate this. He mentioned that one of the things pointed out was, given the fact that it is a historical building, they've never been able to restore it to its original beauty.
- g. The Office of Veteran Success Spotlight- Todd Post, Assistant Director, Austin Steele, US Army Undergraduate Student, Kenneth Bright Jr. - Military Dependent, Undergraduate Student
- i. Assistant Director Todd Post appreciated being able to share all the great work they are doing at the Office of Veteran Success. He recognized their leadership team who was present as well, Carlos Moreira from Sarasota, Dr. Wayne Taylor, and Dr. Renae Amboy from Tampa. He also thanked everyone for approving the coordinator position so that they could add a new member to their team in St. Petersburg. He shared a ["Welcome Home" sign](#) which is the first thing they hear in their office. He then turned over the mic to two students to share their experiences at USF and the importance of the Office of Veterans Success on campus.
  - ii. US Army Undergraduate Student Austin Steele introduced himself stating that he is a U.S. Army Veteran who served for about 3 years and was an Eleven Bravo. He was stationed in Fort Drum, NY, and came back to Florida where he went to a State College to complete his associate's degree. After completing it, he found that USF ranked highly in the entire state for veterans success so he applied and got accepted. He explained how they are proud of what they are now, but they would love for their home to be a little bigger. He then turned the mic to Kenneth Bright Jr.
  - iii. Military Dependent Undergraduate Student Kenneth Bright Jr. brought another perspective to the Veteran Success Center. He explained that his father was in the army for 26 years and they were traveling all over the world. He mentioned that he was born in Mississippi while his other siblings were born in Germany, Kentucky, and Florida. He talked about how being a student and a dependent, you can connect to both sides. He is a Senator himself, so he is in Tampa speaking about different things and is on CITF as well. He then expressed his gratitude for all of the support and concluded.
  - iv. Chair Seixas added in that President Law mentioned USF being recognized as a leader in valuing its student veterans. She stated that we certainly want the Veterans Success Center to be reflective of how much we care and recognize their experience. She also added that she is the daughter of a U.S. Army Colonel and is very appreciative of the legacy they built. She mentioned that Chancellor Hardigree is behind this project 100% as well as many other supporters.
  - v. Assistant Director Todd Post wanted to also share that in the Spring, they had about 434 military-connected students here on campus. Over the summer, this number increased to about 1,000 in St. Petersburg, and across all three campuses, they support 8,200

military connected students. He added that he is a student veteran as well in his Master's program and believes they will continue doing great things.

- vi. Chancellor Hardigree highlighted how proud she is of Assistant Director Post and how he has been an incredible leader on campus. She mentioned that they were recently able to get a donation to purchase snacks because Assistant Director Post was buying them out of his pocket. She expressed how he loves his role and how he demonstrates it every day.

## 5. Board Discussion

### a. Roundtable discussion- Campus Board Members

- i. Campus Board Member Lisa Brody asked if we can get an update on the Call Me Mister program at the next or future Campus Board meeting. Chair Sexias made note of that. Campus Board Member Brody also commented on the culturally sensitive counseling services mentioned and what we are doing to ensure those services when looking at the success of the veteran center. She explained how she spent much time working on legal interventions for veterans. She mentioned the increase in the number of female veterans and the issues they are addressing especially mental health concerns. She wanted to make sure that we were being holistic in terms of those issues.
- ii. Vice Chair Goyer asked how many students we service on campus now. Chancellor Hardigree replied stating that there are approximately 3,600 students who have a declared major on campus, but there are about 15,000 that they serve each year.
- iii. Vice Chair Goyer also asked about where we are with in-person vs. virtual education. Chancellor Hardigree stated that these are not official numbers, but the basic split was 50% online and face-to-face. Vice Chair Goyer then asked if there is an effort to increase more in-person vs. online. Vice Provost for Strategic Planning, Performance, and Accountability Theresa Chisolm mentioned that there has been a discussion about increasing face-to-face options. She explained that students are different these days but making sure they have face-to-face options has been a real focus. She added in that compared to last Fall, enrollment has increased in all classes on campus. Dean of the Kate Tiedemann School of Business Gary Patterson also added that the College of Business across all campuses has consolidated approaches to steer students away from online to the classroom as well. They have been working on increasing enrollments and new sections for the Spring that will be face-to-face vs online. Vice Provost Chisolm assured everyone they are working on it. Vice Chair Goyer thanked them and expressed the value of face-to-face and how important it is in education today.
- iv. Before adjourning, Chair Sexias asked everyone to keep Campus Board Member Debbie Sembler and her family in their thoughts

## 6. Adjournment- Melissa Seixas, Campus Board Chair

- a. Chair Melissa Sexias adjourned the meeting at 3:44 PM.

*Next Campus Board Meeting –January 23, 2024; 10am-12pm*